Conclusion and Acknowledgements

Snowmass 2021 was a scientific study which provided an opportunity for the entire U.S. particle physics community, in consultation with its international partners, to come together to identify and document a scientific vision for the future. Snowmass 2021 succeeded due to the contributions of the individual scientists who participated, and through the process of discussion and collaboration which took place. The Snowmass process included many preparatory meetings on various topics, and during the process members of the community submitted more than five hundred scientific white papers for consideration. The input gathered was summarized in the reports of about eighty topical subgroups, and all of this information was considered collectively by over a thousand members of the community in a ten-day workshop held at the University of Washington in July, 2022. Subsequently, each topical area integrated the information received into ten Frontier Summary Reports and a Report from the Snowmass Early Career group. Subsequently, the Frontier and Early Career reports were distilled into the summary chapter and executive summary included in this volume.

The documents included in this book, and the white papers and reports from which they are derived, are the output of Snowmass 2021. Together, these documents provide a comprehensive view of particle physics at the beginning of 2023 as viewed by the U.S. High-Energy Physics community. Collectively, this information will provide input to the 2023 Particle Physics Prioritization Panel (P5) subpanel of the U.S. High-Energy Physics Advisory Panel (HEPAP), and will help to guide and inform the activity of the U.S. particle physics community during the coming years.

Several thousand people participated in Snowmass 2021 and helped to make it a success. Since there are too many people to thank individually, here we acknowledge the people who served on the main committees/groups that helped coordinate and organize the overall activities of Snowmass 2021. Since these committees were in place and functioning by 2020, and in some cases by 2019, we tried to include everyone, even those that rotated off or onto the committees in mid-course and therefore served only part of the time. We apologize if we omitted someone.

We wish to thank the following people who provided advice, direction, and guidance to Snowmass 2021 through their participation in the following all-Snowmass working groups and committees. We also express our gratitude to many others who played similar roles in organizing activities such as meetings, lecture series, and forums in the Frontiers.

The Snowmass Steering Group:

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The Snowmass Frontier Conveners:

Accelerator Frontier: Stephen Gourlay¹³, Tor Raubenheimer¹⁹, Vladimir Shiltsev¹; Community Engagement Frontier: Kétévi A. Assamagan¹⁴, Breese Quinn³³; Computational Frontier: V. Daniel Elvira¹, Steven Gottlieb²⁰, Oliver Gutsche¹, Benjamin Nachman¹³; Cosmic Frontier: Aaron S. Chou¹, Marcelle Soares-Santos³⁴, Tim M. P. Tait³⁵; Energy Frontier: Meenakshi Narain^{36†}, Laura Reina¹⁶, Alessandro Tricoli¹⁴; Instrumentation Frontier: Phillip S. Barbeau³⁷, Petra Merkel¹, Jinlong Zhang³²; Neutrino Frontier: Patrick Huber³⁸, Kate Scholberg³⁷, Elizabeth Worcester¹⁴; Rare Processes and Precision Measurements Frontier: Marina Artuso³⁹, Robert H. Bernstein¹, Alexey A. Petrov⁴⁰; Theory Frontier: Nathaniel Craig⁴¹, Csaba Csáki⁴², Aida X. El- Khadra⁹; Underground Facilities and Infrastructure Frontier: Laura Baudis⁴³, Jeter Hall⁴⁴, Kevin T. Lesko¹³, John L. Orrell⁴⁵.

Snowmass Early Career (SEC):

Young scientists faced severe challenges during the COVID pandemic. Nevertheless, they managed to participate, organize activities, and have a real impact on outcome. Here we list the DPF executive Committee Members who took a coordinating role in the SEC:

Julia Gonski¹⁸, Fernanda Psihas¹, Sara M. Simon¹

We want to thank all the participants in the SEC for their superb effort under difficult circumstances that particularly a ected young scientists.

Snowmass Community Planning Meeting:

We want to thank the following people who helped organize the Snowmass Community Planning Meeting (CPM), originally planned as an in-person meeting, but, because of the pandemic, became an all-virtual meeting from Oct. 5-8, 2021:

Bo Jayatilaka (co-chairperson)¹, Brendan Kiburg (co-chairperson)¹, Jonathan Asaadi⁴⁶, Saptaparna Bhattacharya³, Zoltan Gecse¹, Shih-Chieh Hsu¹⁷, Erica Snider¹, Tiziana Spina¹, Gordon Watts¹⁷, Yuanyuan Zhang⁴⁷.

Snowmass Community Summer Study and Workshop:

We especially want to thank the following people who contributed to the success of the Snowmass Community Summer Study and Workshop (CSS), the final meeting of Snowmass 2021, at the University of Washington (UW) in Seattle, from July 17-26, 2022.

CSS Program Committee: Gordon Watts (co-chairperson)¹⁷, Shih-Chieh Hsu (co-chairperson)¹⁷, Joel N. Butler (co- chairperson)¹, R. Sekhar Chivukula², André de Gouvěa³, Tao Han⁴, Young-Kee Kim⁵, Priscilla Cushman⁶, Glennys R. Farrar⁷, Yury G. Kolomensky⁸, Sergei Nagaitsev^{1,5}, Nicolás Yunes⁹, Kétévi A. Assamagan¹⁴, Phillip S. Barbeau³⁷, Nathaniel Craig⁴¹, Benjamin Nachman¹³, Meenakshi Narain^{36†}, John L. Orrell⁴⁵, Alexey A. Petrov⁴⁰, Vladimir Shiltsev¹, Tim M. P. Tait³⁵, Eiizabeth Worcester¹⁴, Garvita Agarwal⁴⁸, Jacob Zettlemoyer¹; **CSS Local Organizing Committee:** Gordon Watts (UW, co-chairperson)¹⁷, Shih-Chieh Hsu (UW, co-chairperson)¹⁷, Quentin Buat¹⁷, Alvaro E. Chavarria¹⁷, Jason

 $^{^{\}dagger}\mathrm{deceased},$ January 1, 2023.

Detwiler¹⁷, Joey Shapiro Key¹⁷, Alejandro Garcia¹⁷, Anna Goussiou¹⁷, Laura Jeanty⁴⁹, Henry Lubatti¹⁷, Elise Novitski¹⁷, Gray Rybka¹⁷, Jan Strube^{45,49}, Lauren Tompkins¹⁵, Tien-Tien Yu⁴⁹, Tal van Daalen¹⁷, Mason Profitt¹⁷.

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